

# Spreadsheet Engineering

## A Paradigm for Methodologies

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A Paradigm for Spreadsheet Engineering Methodologies

## Our Paradigm: *9 elements*

- 1. Modeling:** What to do?
- 2. Development Parameters:** How to do it?
- 3. Design:** Structure and Look
- 4. Programming:** How to create the formulas?
- 5. Quality Control:** How to verify & validate
- 6. Debugging:** How to handle errors?
- 7. Documentation:** How to communicate?
- 8. Usage:** How to use/distribute?
- 9. Modification:** How to update?

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# Outline

- Big Picture: Why are we doing this?
- Existing Spreadsheet Engineering Methodologies (SEM)
- Tunnel Vision
- What's a "Paradigm"??!
- A structure for SEM
- Conclusion / Discussion

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# Big Picture

- Errors are getting no traction
- We need a compelling **Value Proposition**
  - ♦ It is **NOT** "error prevention"  
at some other time we can discuss why!

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# Value Propositions

- Value Proposition = *Benefits* of changing what you are currently doing.
- Don't Sell Problems
  - ◆ People don't buy them
- Sell Solutions...

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# Spreadsheet Engineering Methodologies (SEM)

- Publicly Available
  - ◆ Chadwick et al
  - ◆ Raffensperger
  - ◆ Powell and Baker
  - ◆ PWC / IBM
  - ◆ ECDL
- Private
  - ◆ Operis
  - ◆ Primary Matters
  - ◆ Brattle
  - ◆ ChevronTexaco
  - ◆ A slightly dim undergraduate
  - ◆ ...ad infinitum
  - ◆ ...ad nauseum

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# Diversity of Methodologies

- The Methodologies are all different!
- What's the poor user to do?
  - ♦ How to choose?
  - ♦ Depends on "Domain"

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# Domain

- Domain = "Class" of spreadsheet
  - ♦ Incredible diversity that we don't understand
- Within a domain, life is simple
- Across domains, things get complicated
- Existing SEM's have unstated domain assumptions

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# How Did This Happen? “Tunnel Vision”

- People use spreadsheets
  - ♦ for a different reason
  - ♦ in a different way
- People seem to think

spreadsheets =

what  
we and our friends  
use them for...

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# Need a Domain-Free Structure

- For existing methodologies:
  - ♦ Compare
  - ♦ Critically evaluate
  - ♦ Determine completeness
- For new methodologies
  - ♦ What must be considered?
  - ♦ What do we choose to ignore?
    - Surfaces assumptions about what is deemed unimportant

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# A Paradigm for Spreadsheet Engineering Methodologies

## ***paradigm***

A set of assumptions, concepts, values, and practices that constitutes a way of viewing reality for the community that shares them

## Our Paradigm: 9 elements

1. **Modeling:** DOMAIN What to do?
2. **Development Parameters:** How to do it?
3. **Design:** Structure and Look
4. **Programming:** How to create the formulas?
5. **Quality Control:** How to verify & validate
6. **Debugging:** How to handle errors?
7. **Documentation:** How to communicate?
8. **Usage:** How to use/distribute?
9. **Modification:** How to update?

## Benefits of the Approach

- Help codify the current set of practices spreadsheet users follow
- Provide a means to compare/contrast recommendations
- Help structure domain specific recommendations

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## Next Steps

- Apply this paradigm to all recommendations and methodologies for spreadsheet engineering
- Any complete methodology should address all these 9 elements
  - ♦ including a conscious or unconscious choice not to address some of them.

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# Conclusion and Discussion

- Is the paradigm complete?
  - ♦ Time will tell...
- A need for
  - ♦ observing current practices
  - ♦ identifying local best practices
  - ♦ understanding differences between practices
- Spreadsheet research will become a mature field w/ direct relevance in business!